The SFD seeks to help the youth find new jobs and introduce new areas of unconventional businesses to the local market, especially with the entry of many technologically advanced products. The program of "TOUMOUHI" is the latest pilot program, which focuses on motivating youth to achieve their ambitions and focus on their skills and abilities related to private business across a range of correlated projects of training, consulting, studies and credit.

The Small and Micro-Enterprise Promotion Services Agency (SMEPS) launched TOUMOUHI program (2010-2011) and managed to train and support more than (2000) young men and women to manage their small projects and enter new economic sectors such as maintenance of mobile, computer maintenance, web design, graphic design and enhancing agro- input supplying. "TOUMOUHI", as a pilot program, is being applied in selected areas in the governorates of Aden, Abyan and Lahej and Al-Dhale'.



TOMOUHI contains a series of modern curricula and unique programs in Yemen, such as "value chain" that enables owners of incomegenerating activities to compete at the local and global levels. This encourages overcoming obstacles and building on opportunities offered by the environment.

It also includes a number of management-oriented curricula such as the "Know About Business" (KAB), an ILO approaches, which was soon adopted by the Yemen Ministry of Technical Education and Vocational Training within curriculum of its educational institutes and centers, after it had signed a memorandum of cooperation with SMEPS that bore the expenses of training of trainers and experts, training materials and the cost of adapting it to the Yemeni context. SMEPS also bore the expenses of printing the related book for the various institutes and the ministry team to exchange experiences with countries applying the program. The two parties agreed to jointly carry out constant evaluation for the program and its impact.

The "Business Edge" program was one of those approaches, a series of important specialized training products and services that IFC developed to enable SMEs owners to run their businesses. And it focuses on core skills in the financial management, operation, marketing and human resources management.

Linking education to the market needs

Hassan Fahmi, one of the trainees in TOMOUHI, works in a small office for advertising in the city of Aden. He is studying graphic design at the university. Hassan thought about enrolling in the TOMOUHI ASP (website designing) as it is a part of his academic study, and it can be an important means to achieve a quantum leap in his career. Before he had joined TOMOUHI, Hassan managed to design websites for a number of institutions in the city, but that course enabled him to develop his skills to include web programming and development of interactive and static websites. Hassan is thinking today to launch his advertising website in order to promote products of his own small project. He is proud that he implemented the program graduation project. He had led efforts of the trainees, who collected information and designed and developed a tourist directory website for Aden city named "Aden Panorama". The group is looking for a sponsorship to buy the name of the site and server hosting. The site provides with tourist services and information about Aden.

Abdulkadir Mohamed, student in the Faculty of Engineering and a trainee, said about his experience with TOMOUHI: "There are several goals of the program including learning a lot of skills in time management and how to be a manager, to be more effective, and also to learn about accounting, marketing, advertising and financial assessment. For example, in time management we learned how to start the project from being just an idea to being a project on the ground."

Ahmed Lutfi, a graduate of the Faculty of Pharmacology, shares Abdulkadir's opinion. "I took courses in marketing and project management, accounting, and I benefited a lot from my studies because they have linked my education to my work as a promoter. I have also learned how to manage, how to lead the team, how to deal with errors and how to calculate the profit and loss. Indeed, I feel I will be able to become a businessman someday.

SMEPS provides training to 100 tomato farmers in Lahej

Under the title "Developing the Use of Improved Agricultural Inputs to Tomato Farmers", Small and Micro Enterprises Promotion Services (SMEPS) Agency, a subsidiary of the Social Fund for Development, held during the period 16–21 November 2011 a training course for 100 tomatoes farmers in Lahej Governorate, which comes as part of *Tomouhi* (My Ambition) Program's projects.

The course aims to analyze the value chain in improving agricultural production and introduce farmers in the governorate to improved agriculture-production process using modern technology in producing improved seeds and seedlings, leading to increased crop at the highest standards and with the lowest loss. The event also aimed to educate farmers on how to deal with weeds & pests and modern irrigation method.

The organizers of the course, which included theoretical and practical aspects, distributed 500 thousand tomato seedlings for participating farmers.

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Social

Fund for

Development

Editorial

The conditions of instability, that have overwhelmed the country since the beginning of the current year (2011), have greatly affected the lives of people, causing increase of prices, loss of jobs – including decline of construction works – and the like.

During this period, the Social Fund for Development (SFD) has geared its efforts to help mitigate the effects of these conditions on the target groups through the creation of jobs that the people badly seek for.

The SFD has tried to target unskilled workers who are most affected by these conditions and vulnerable to poverty. This has been done through Cash-for-Work Program, Community Contracting mechanism and Community Development Program's infrastructure projects.

The nature of SFD's projects, which builds on creating temporary employment, has enabled the SFD to continue carrying out its functions, serving the poor in particular. In Development Community Program's projects – such as education - the employment component makes up 30% or more of the project cost, with local available resources (such as stones and sand) used, while in road projects it reaches 50% and in Cash for Work 70%.

In addition, the SFD-supported microfinance institutions and programs continued to provide services to their clients.

Although the funding flow has critically dropped due to the current circumstances, the SFD is determined – within the available resources – to continue its services to the poorest throughout the country – applying policies that cope with the new developments.

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Donors' Joint Progress Review held in Amman

The Donors' Joint Progress Review team (JPR) held a series of meetings with the SFD management in Amman, Jordan on 17–19 December 2011. The meeting discussed the SFD's strategic and operational issues, assessed progress in achieving SFD IV objectives, explored opportunities and challenges, reviewed risks and mitigation measures during the current instability in the country. The meetings presented a brief overview of scenarios of implementation of SFD IV in the availability of funding. Discussions also covered SFD performance during the political instability in 2011 in various sectors and ways it used to address challenges facing the implementation of projects.

The SFD clarified that, during the year, it continued to implement more than 2,900 projects – including projects from previous years – and developed more than 500 projects. Of all these, more than 800 projects were completed, including those initiated in previous years. The SFD submitted a proposal on the possibility of continuing implementation of projects, based – primarily – on the available resources for phase four. The SFD indicated that it could expand operations to respond to needs in the current circumstances through expanding the scale of the financing and prioritizing activities of the Labor Intensive Works Program (LIWP) component. The LIWP provides a quick mechanism to transfer cash to the poor and vulnerable groups through implementing the Community Development and Cash-for-Work programs to rehabilitate the economically and socially damaged infrastructure and build community assets.

The JPR reviewed the level of support being currently provided to the SFD to help overcome institutional and operational challenges as well as prospects for future support in addition to the mechanisms of donor coordination in light of current developments in the country.

The meetings were presided by H.E. Dr. Amat Al-Razaq Hummad, Minister of Social Affairs & Labor and Vice Chairman of SFD's BoD, and attended by SFD's Deputy Managing Director, some units' heads and other staff members. The JPR team comprised the World Bank; DFID; Arab Fund for Economic and Social Development, Embassy of the Kingdom of the Netherlands, the EU, Islamic Development Bank, Kuwait Fund for Arab Economic Development;, OPEC Fund for International Development (OFID) and UNICEF.

Workshop on Cash-for-Work Program in Al-Mukalla

The SFD Al-Mukalla Branch Office (BO) organized a workshop on Cash-for-Work Program in Al-Mukalla City in November 2011 for the general directors and secretaries general of the local councils in the coastal districts of Hadhramaut. The workshop discussed the role of the program in light of current conditions to mitigate the suffering of the poor.

At the opening of the workshop, the Assistant Deputy Governor of Hadhramaut praised the efforts of the SFD in supporting the needs of the governorate through implementing



community projects to alleviate the poor's suffering. He stressed the need for continued support to all districts based on the needs. For his part, the BO Manager clarified that the program aims to help the poor during emergencies by providing temporary employment using the cash-forwork approach — while providing communities with essential infrastructure. He pointed out that the program continued to implement projects to mitigate the negative impacts on people's lives during the events of 2011.

Under the Cash-for-Work Program, 36 projects have been implemented in Hadhramaut, Al-Maharah and Shabwah governorates at a total estimated cost of Yemeni Riyals 909.3 million, with 20 projects completed and 16 under implementation. The total number of beneficiary households `reached 3,944 families, while the total number of job opportunities created by the program mounts to 88,662.

UNIT NEWS

Unit Heads and Branch-Office Managers Meeting

The SFD held in Sana'a from 20–21 November, 2011 a meeting for heads of units and managers of branch offices discussed a number of issues relating to the implications of the country's difficult conditions on SFD's work and performance, the funding situation and reviewing the outputs of a similar meeting held late last July. The participants also discussed the geographical application of work scenario and adaptation of scale of work under the existing funding, as well as the progress of implementation of projects, and how to address the obstacles and challenges facing projects implementation during the current circumstances.

Education

The sector's projects are distributed over several programs and sub-sectors, notably the provision of equal opportunities in education, rural girls' education, quality education (pre-school education and kindergarten, gifted-student program, education quality) as well as adult literacy and providing institutional support to the Ministry of Education's governorate offices.

In 2011, the SFD developed 430 projects at an estimated cost of approximately \$83 million. These projects directly benefit about 187 thousand people – 45% of them female – and are expected to create more than 2.5 million temporary job opportunities and support education nationwide. The cumulative number of projects (1997-end 2011) reached 4,682 worth more than \$596.3 million; they are expected to directly benefit approximately 10.9 million people (52% female).

This year, the SFD responded to the emergency needs of the schools affected by the crisis and sought to contribute to the continuation of the educational process. In this regard, the SFD has developed - during the year - a proposal for the German Bank for Development (KfW) aiming to support the infrastructure of the violence-affected schools and provide training to the teaching & administrative staff as well as parents' councils on managing education under emergencies.

Cultural Heritage

Strengthening palaces of the Historic City of Tarim

Work is continuing in saving five mud palaces and buildings in the Historic City of Tarim by local workers, and was totally completed in two palaces. The overall percentage of the project achievement reached almost 50%.

Pavement works in Zabid Historical City

The paving works in the historical city of Zabid continued 7 months after suspension due to fuel shortage, which was overcome in cooperation with the Ministry of Culture and the Local Authority in Al-Hodaidah Governorate under the agreement signed with the SFD. Works are now progressing well in three parts representing 14% of the city. It is worth mentioning that these actions are designed with high specifications agreed with the United Nations Educational, Scientific and Cultural Organization (UNESCO).

Restoration of Gail Al-Awar Channel in Shibam (Kawkaban) - Phase II

Within the framework of SFD's strive to enhance community participation in this project, 3 awareness workshops were held, highlighting preservation of this water spring as a resource benefiting all society and as a unique historical and tourist monument that can be harnessed to economically benefit the local community. These workshops targeted all people of the historic city of Shibam Kawkaban and addressed the most important threats to the channel, including irrational water pumping to houses. The most important output of these workshops was the public understanding of the importance of the spring and preserving its water resources, and their interaction with shaping public opinion, concluding solutions, including prevention of selling water to outside of Shibam, scheduling operation of pumps and removing metal shops that affect the beauty of Gail Al-Awar. It was also agreed to form a community committee to follow up on the realization of these solutions, monitor the channel status and pinpoint any damages that might be caused to the channel and report to the city's Sheikhs and notables. The local council was also assigned to rehabilitate the site for tourism - in coordination with relevant authorities.

Education Sector Indicators *

| | | 201 | 1 | | Targeted in | Completed in |
|---------------------------------------------------------------------|--------|---------|--------|---------|-----------------------|-------------------|
| Results Indicators for All Components | App | UI | C | Total | Phase IV (2011–15) | Phase III & IV |
| Education access: Number of classrooms constructed or rehabilitated | 1,153 | 2,695 | 4,818 | 8,666 | 9,000 | 17,666 |
| Education usage: Number of students benefiting from SFD- | 63,678 | 150,764 | 39,172 | 253,614 | 201,600 | 395,044 |
| supported basic schools (M, F) | 35,546 | 116,275 | 40,522 | 192,343 | 158,400 | 303,970 |
| Children with special needs | - | 1,054 | 1,271 | 2,325 | 5,000 | 10,317 |
| Education access: Number of teachers trained (sex | 200 | 1,018 | 2,101 | 3,319 | 100 | 3,319 |
| disaggregated) (M, F) | 335 | 569 | 220 | 1,124 | 100 | 3,194 |
| Number of educational professionals trained (sex | - | 45 | 557 | 602 | 782 | 1,384 |
| disaggregated) (M, F) | - | 193 | 1,070 | 1,263 | 600 | 909 |

^{*} All Indicators include investments of ongoing and completed projects during 2011 from phases III and IV

Abbreviations: App: Approved: UI: Under Implementation: C: Completed

Cultural Heritage Sector Indicators *

| Results Indicators for All Components | | 20 | 11 | | Targeted in Phase IV | Completed in Phase |
|-------------------------------------------------------------------------------|---|-----|-----|-------|-------------------------|-----------------------|
| | | UI | C | Total | (2011–15) | III & IV |
| Master builders trained \ gained skills | - | 326 | 116 | 442 | 510 | 468 |
| Professionals trained & gained skills (Architects\ Archaeologists\ Engineers) | - | 122 | 71 | 193 | 190 | 1,736 |
| Sites and monuments documented, saved /conserved | 6 | 46 | 71 | 123 | 50 | 71 |

^{*} All Indicators include investments forwarded from the pervious phases

Cumulative number of projects, commitment, contracted amounts, beneficiaries and temporary employment as of 31/12/2011

| | | | 31/12/ | | | | | _ |
|-------------------------------|----------|---------------|-------------|------------|--------------|-------------|--------------|----------------------|
| a . | No. of | Commitments | Contracted | Direct bei | neficiaries* | Indirect be | neficiaries* | Temporary |
| Sector | projects | (USD) | amount(USD) | Male | Female | Male | Female | Job Opportunities |
| Environment | 293 | 39,043,273 | 26,836,482 | 1,342,755 | 1,316,575 | 190,891 | 190,508 | 1,290,659 |
| Integrated Interventions | 237 | 17,688,176 | 11,452,215 | 151,957 | 113,074 | 43,139 | 47,897 | 500,917 |
| Training | 819 | 19,763,003 | 12,899,127 | 83,977 | 53,723 | 415,623 | 449,827 | 297,956 |
| Education | 4,682 | 632,931,812 | 473,992,826 | 1,436,941 | 1,169,863 | 1,863,228 | 1,604,742 | 21,981,998 |
| Organizational Support | 589 | 26,981,422 | 21,104,700 | 349,868 | 304,814 | 318,674 | 282,399 | 672,656 |
| Agriculture | 336 | 34,375,272 | 11,316,390 | 205,076 | 199,211 | 358,019 | 320,542 | 850,908 |
| Health | 1,049 | 87,139,985 | 67,226,026 | 2,679,011 | 4,394,170 | 2,045,660 | 2,683,413 | 2,053,820 |
| Rural Roads | 754 | 157,951,756 | 119,649,782 | 2,078,751 | 2,049,365 | 844,275 | 834,700 | 8,192,334 |
| Special Needs Groups | 630 | 33,751,001 | 25,995,976 | 107,895 | 69,357 | 68,449 | 52,389 | 805,091 |
| Micro Enterprises Dev. | 157 | 23,083,634 | 17,351,768 | 57,296 | 253,966 | 345,518 | 867,875 | 44,010 |
| Small Enterprise | 32 | 9,852,031 | 7,429,236 | 18,334 | 22,071 | 59,529 | 44,686 | 17,916 |
| Cultural Heritage | 266 | 57,181,135 | 44,111,164 | 195,333 | 170,790 | 60,261 | 68,741 | 2,275,342 |
| Water | 1,811 | 242,831,247 | 111,422,431 | 1,601,415 | 1,613,780 | 113,544 | 94,630 | 6,238,464 |
| Food Price Crisis Response | 341 | 50,712,068 | 40,802,344 | 271,392 | 269,193 | 83,387 | 62,794 | 4,392,061 |
| Business Development | 51 | 5,898,753 | 5,682,116 | 44,983 | 20,630 | 62,317 | 38,519 | 2,165 |
| Total | 12,047 | 1,439,184,569 | 997,272,583 | | | | | 49,616,297 |

*The same beneficiaries might repeatedly benefit from more than one sector

Cumulative commitments & contracted amounts as of 31/12/2011, by governorate

| Governorate | No. of projects | Commitments (\$) | Contracted amounts (\$) |
|-------------------------|-----------------|------------------|-------------------------|
| Ibb | 1,162 | 137,543,020 | 95,925,415 |
| Abyan | 218 | 29,411,596 | 21,003,988 |
| Mareb | 114 | 10,260,003 | 7,738,012 |
| Capital City | 640 | 93,694,522 | 72,386,399 |
| Al-Baidha | 279 | 33,034,316 | 23,528,410 |
| Al-Jawf | 149 | 17,299,710 | 11,215,568 |
| Al-Hudaidah | 1,020 | 135,241,409 | 101,708,712 |
| Al-Dhale' | 230 | 34,491,515 | 22,132,305 |
| Al-Mahweet | 357 | 45,104,241 | 30,924,973 |
| Al-Maharah | 89 | 5,870,423 | 4,880,838 |
| Taiz | 1,467 | 196,231,608 | 126,263,578 |
| Hajjah | 885 | 116,230,794 | 73,121,448 |
| Hadhramaut | 618 | 65,583,994 | 47,326,761 |
| Dhamar | 783 | 83,272,568 | 62,881,185 |
| Raimah | 310 | 49,745,231 | 24,987,592 |
| Shabwah | 269 | 26,027,639 | 19,371,375 |
| Sa'adah | 261 | 35,517,400 | 28,530,141 |
| Sana'a | 478 | 53,330,006 | 35,648,934 |
| Aden | 274 | 37,903,196 | 27,726,838 |
| Amran | 746 | 84,483,150 | 60,750,124 |
| Lahj | 534 | 74,052,839 | 43,764,180 |
| Several Governorates | 1,164 | 74,855,389 | 55,455,807 |
| Total | 12,047 | 1,439,184,569 | 997,272,583 |

Cumulative completed projects as of 31/12/2011, by sector

| | No. of | |
|--------------------------------------|----------|-------------|
| Sector | projects | Cost (\$) |
| Environment | 211 | 18,177,402 |
| Integrated Intervention | 160 | 8,659,308 |
| Training | 688 | 10,583,798 |
| Education | 3,805 | 399,828,223 |
| Organizational Support | 494 | 15,764,230 |
| Agriculture | 111 | 3,146,433 |
| Health | 862 | 57,254,087 |
| Roads | 534 | 90,850,714 |
| Special Needs Groups | 508 | 23,098,687 |
| Micro Enterprises Development | 137 | 12,077,972 |
| Small Enterprises Development | 30 | 6,452,123 |
| Cultural Heritage | 186 | 29,288,949 |
| Water | 1,394 | 88,726,591 |
| Cash for Work | 130 | 11,402,501 |
| Business Development Services | 25 | 1,904,562 |
| Total | 9,275 | 777,215,578 |

SFD Achievements in 2011

The SFD's total investments in 2011 reached around \$234.7 million distributed over the different sectors. Projects approved during the year mount to 1,349 projects, with 980 projects completed at a cost exceeding \$143

Number of projects & commitments in 2011, by sector

| Sector | No. of projects | Cost (\$) |
|-------------------------------|-----------------|-------------|
| Environment | 50 | 1,841,660 |
| Integrated Intervention | 37 | 3,904,595 |
| Training | 95 | 3,768,779 |
| Education | 430 | 83,041,972 |
| Organizational Support | 57 | 876,092 |
| Agriculture | 97 | 14,641,091 |
| Health | 96 | 5,587,909 |
| Roads | 80 | 22,107,678 |
| Special Needs Groups | 71 | 2,935,037 |
| Micro Enterprises Development | 9 | 4,040,132 |
| Small Enterprise Developmen. | 1 | 2,000,000 |
| Cultural Heritage | 24 | 5,891,870 |
| Water | 222 | 63,565,577 |
| Cash for Work | 73 | 18,686,470 |
| Business Development Services | 7 | 1,797,150 |
| Total | 1,349 | 234,686,012 |

Completed projects in 2011, by sector

| Sector | No. of projects | Investment (\$) |
|-------------------------------|-----------------|-----------------|
| Environment | 23 | 3,676,523 |
| Integrated Intervention | 45 | 1,419,517 |
| Training | 64 | 1,788,108 |
| Education | 248 | 48,576,080 |
| Organizational Support | 39 | 2,892,169 |
| Agriculture | 39 | 1,593,485 |
| Health | 105 | 12,495,570 |
| Roads | 66 | 17,008,659 |
| Special Needs Groups | 60 | 3,807,598 |
| Micro Enterprises Dev. | 7 | 1,774,304 |
| Small Enterprise Dev. | 1 | 1,000,000 |
| Cultural Heritage | 22 | 4,703,264 |
| Water | 214 | 38,000,299 |
| Cash for Work | 36 | 3,432,183 |
| Business Development Services | 11 | 960,225 |
| Total | 980 | 143,127,984 |

SFD commitments in 2011, by governorate

| | | Commitments | Distribution |
|-------------------------|-----------------|-------------|--------------|
| Governorate | No. of projects | (\$) | (%) |
| Ibb | 136 | 21,644,396 | 9.2 |
| Abyan | 14 | 3,135,935 | 1.3 |
| Capital City | 44 | 6,961,006 | 3.0 |
| Al-Baidha | 32 | 4,800,386 | 2.0 |
| Al-Jawf | 10 | 2,796,364 | 1.2 |
| Al-Hudaidah | 116 | 15,603,892 | 6.6 |
| Al-Dhale' | 24 | 3,972,484 | 1.7 |
| Al-Mahweet | 47 | 6,721,920 | 2.9 |
| Al-Maharah | 10 | 693,615 | 0.3 |
| Mareb | 10 | 1,613,306 | 0.7 |
| Taiz | 180 | 40,332,485 | 17.2 |
| Hajjah | 134 | 24,775,087 | 10.6 |
| Hadhramaut | 55 | 6,045,209 | 2.6 |
| Dhamar | 95 | 14,630,770 | 6.2 |
| Raimah | 57 | 13,297,007 | 5.7 |
| Shabwah | 23 | 3,526,619 | 1.5 |
| Sa'adah | 31 | 5,460,047 | 2.3 |
| Sana'a | 54 | 10,511,359 | 4.5 |
| Aden | 14 | 3,388,857 | 1.4 |
| Amran | 85 | 13,318,636 | 5.7 |
| Lahj | 63 | 18,528,453 | 7.9 |
| Several Governorates | 115 | 12,928,179 | 5.5 |
| Total | 1,349 | 234,686,012 | 100.0 |

Number of beneficiaries & job opportunities in 2011, by sector

| | No. of | Direct Ben | eficiaries | Temporary |
|-------------------------------------|----------|------------|------------|----------------------|
| Sector | Projects | Total | Female (%) | job opportunities |
| Environment | 50 | 384,625 | 51 | 38,255 |
| Integrated Intervention | 37 | 31,604 | 51 | 98,199 |
| Training | 95 | 22,521 | 41 | 49,009 |
| Education | 430 | 180,784 | 46 | 2,513,837 |
| Organizational Support | 57 | 4,173 | 41 | 17,809 |
| Agriculture | 97 | 108,708 | 48 | 427,566 |
| Health | 96 | 382,751 | 56 | 100,916 |
| Roads | 80 | 260,996 | 50 | 881,026 |
| Special Needs Groups | 71 | 33 | 55 | 44,611 |
| Micro Enterprises Development | 9 | 94,463 | 81 | 310 |
| Small Enterprise Development | 1 | 2,200 | 18 | 113 |
| Cultural Heritage | 24 | 22,003 | 47 | 226,315 |
| Water | 222 | 295,024 | 51 | 991,676 |
| Cash for Work | 73 | 120,988 | 49 | 1,701,140 |
| Business Development Services | 7 | 18,733 | 22 | 165 |
| Total | 1,349 | 1,929,606 | 52 | 7,090,947 |

Training and awareness workshop in preservation

Local trainers carried out training and awareness workshop for 55 master builders on the basics of restoration and conservation of architectural and urban heritage in the Historical City of Sana'a. Interaction and interest were obvious among the participants during the workshop as well as exchanging knowledge was clear between master builders, engineers and technicians from the General Organization for the Preservation of Historic Cities of Yemen.

Renovation of the Great Mosques in Sana'a and Shibam

Despite the difficult circumstances besetting the restoration project of the Great Mosque in the Old City of Sana'a, nearly all activities of the project have continued such as restoration of the wooden ceiling paintings, archaeological soundings and documentation activities.

As for the renovation project of the Great Mosque in Shibam (kawkaban), and after overcoming the problems of power cuts, the work continued, with a number of soundings and excavations carried out in the southern side of the mosque to check for any structural hazards that might affect the foundations of the building. In these excavations, an old channel was discovered and a supporting wall was built to protect the building, to prevent further deterioration and support its structural stability. All buildings deforming the mosque in the same side were removed.

Finally, restoration works in Taiz, Jiblah and Zabid continued.

Training and Organizational Support

Interventions in the two sectors of Training and Organizational Support aim at providing services through training and building the human and institutional capacities of SFD partners, namely consultants, community committees (beneficiary committees), small contractors, technicians, local authorities, NGOs and governmental organs as well as SFD

During the 4th quarter, 3 projects were approved in the Training Sector at an estimate cost of \$65,708.00.

Two of these projects targeted the sub-districts' committees in the two districts of Hazm Al-Oudain (Ibb governorate) and Kusma (Raimah Governorate). The third project concerned the training of consultants from Al-Dhahhar District in Ibb governorate.

Targeting comprised empowerment and onsite training in various development subjects for 20 development committees in Hazm Al-Oudain and 13 committees in Kusma. About 345 members (males & females) are to be targeted within the first, and 275 members (males & females also) within the second.

Targeting also included 25 trainees (consultants) from Al-Dhahhar to be qualified as trainers for development committees within the ELD.

The grant provided by the European Union was partly utilized by the (ELD) program to ensure the continuation of the program's activities during this period, which has been characterized by the scarcity of resources.

Accordingly, during the quarter, 39 male and 30 female consultants were trained on the Empowerment Manual in SFD's Hajjah Branch Office (BO). In Ibb BO the development plan of Al-Oudain was prepared with the participation of 45 members of the local authority in the district and also the subdistricts' coordinators. About 40 local authority members in Al-She'er District were also trained on the same manual. Similarly, 45 male and 26 female consultants were trained on the Empowerment Manual. In Taiz training was conducted on the preparation of the development report for Al-Mawaset district with the participation of 25 members of the local authority (males & females) including the executive organs and the administrative committee. Also a motivation workshop for 15 consultants (males & females) was conducted in subjects related to the training of development committees, as well as an experience sharing workshop for the sub-districts' coordinators and 32 coordinators from Al-Mawaset and Shara'ab Al-Rawna Districts. On the other hand, onsite training was provided for 22 development committees' members in Shara'ab Al-Rawna District (238 male and 204 female) in various development subjects.



Local Authority members during training (Al-Misrakh, Taiz)

Training and Organizational Support Sectors Indicators *

| Results Indicators for All Components | | | 2011 | Targeted in Phase IV | Completed in Phase | |
|---------------------------------------------------------|-----|-------|-------|-------------------------|-----------------------|----------|
| | | UI | C | Total | (2011–15) | III & IV |
| Number of young volunteers trained (sex disaggregated): | 0 | 725 | 73 | 798 | 2,500 | 973 |
| M/F | 0 | 657 | 78 | 735 | 1,500 | 668 |
| Local Authority members trained | 79 | 3,943 | 963 | 4,985 | | 9,806 |
| Individuals/consultants/contractors/others trained | 160 | 2,971 | 1,117 | 4,248 | 1,000 | 17,301 |
| NGOs supported | 6 | 73 | 60 | 139 | 90 | 671 |
| Government entities supported | 3 | 32 | 5 | 40 | 40 | 274 |
| Local authorities offices supported | 8 | 7 | 11 | 26 | 90 | 191 |
| Community Based Organizations supported | 77 | 657 | 178 | 912 | 2,500 | 2,887 |

* All Indicators include investments forwarded from the pervious phases Abbreviations: App: Approved; UI: Under Implementation; C: Completed

Health and Social Protection

Health

Projects implementation, during the quarter, has carried on creating temporary employment, which helped beneficiaries to cope with current circumstances. The EU grant for this sector has helped continue implementation of projects in light of SFD low resources during the year.

Strengthening partnership and institutional building

In the framework of the agreement of the EU-funded Reproductive Health and Population Program (RHPP-I), which was signed by the SFD, Ministry of Health and EU Office, to support Lahj, Taiz and Al-Hudaidah governorates, several meetings were held with the Ministry's Health Planning and Development Sector and RHPP Management to discuss the proposed applications of Health Offices (HOs) in the target governorates.

Increasing access to primary healthcare (PHC) facilities

Seven projects were completed and handed over. These projects built, equipped and furnished health units and centers in some districts of different governorates. Additionally, the medical equipment has been delivered to 6 health facilities in Ibb Governorate. However, completion of furnishing and equipment of these facilities has been suspended because of the current situation, including shortage of funding.

Work is under way to complete two health units in Al-Maghrebah (Hajjah) and Al-Luhaiyah (Al-Hudaidah) and the health center in Razeh (Sa'adah). Work also continued in the medical compound in Dar Sa'ad (Aden). The health units in Bait Al-Aghbari (Sana'a) and Al-Hasha (Al-Dhale') were handed over, and the tender to expand the leprosy section in Al-Noor City (Taiz) was awarded.

Increasing the number of PHC providers

During the quarter, the project to qualify female students to medical assistants in nine districts in Hajjah was followed up as well as a project to qualify health workers to operation and anesthesia technicians in Socotra, where the first batch graduated (13 students) and the second batch (12 students) is to graduate next year. Similarly, a project to qualify 50 students in nursing, medical assistance and laboratory continued as well as two other projects to qualify 30 female nurses and 30 male students to lab technicians for health facilities in Sa'adah governorate.

Also, a project continued to qualify 30 female students to midwifery technicians for health facilities in Amran governorate as well as a project for qualification of 25 male and 15 female nurses in intermediate nursing diploma (Taiz).

Integrated Management of Childhood Illness (IMCI)

During the quarter, training on IMCI was completed for 72 (45 male and 27 female) assistant health staff working in PHC facilities in Al-Misrakh, Jabal Habashi and Maoiyah districts (Taiz).

Improving the quality of health services

Training of health-service-quality trainers was completed, targeting HOs employees in Hadhramaut and Taiz governorates, focusing on infection management & control and sterilization.

The training aims to broaden the base of programs' trainers in the two governorates to enhance and expand PHC-servicequality program in collaboration with the German Organization for International Cooperation (GIZ).

Reducing maternal and infant morbidity and mortality

Under an earmarked funding, 7 projects have been completed. These are building, furnishing and equipping basic and comprehensive emergency maternal obstetrics centers (EMOCs) and a maternal and child center in several hospitals in various governorates. The civil works were completed in EMOCs and a maternal and child center in Al-Shu'aib (Al-Dhale'), Taiz (Taiz), Al-Hota (Lahj) – with furnishing and equipping suspended due to the current conditions.

Improving maternal health services

Seven projects were completed, which provided on-job training for 148 community midwives on community care for maternal and newborn health in the districts of Gabal Eyal Yazeed (Amran), Jabal Habashi, Maoiyah, Al-Misrakh and Al-Ma'afer (Taiz), Bait Al-Faqeeh (Al-Hudaidah) and some districts of Shabwah Governorate.

Intermediate Health Education

The expansion and furnishing project for Sa'adah health institute (HI) was completed. Work is also underway to complete linking Aden Higher HI sections with information network and an electronic system to facilitate administrative work and teaching in the institute, with 70% of the project completed.

Mental Health

The quarter witnessed the completion of installation of an electronic registration system for social workers' rooms in a number of mental-health promoting schools in the Capital City, with the social workers trained on the system, which aims to facilitate the work of the social workers in following up and providing social counseling.

Finally, a training course was completed for 25 social workers under the school mental-health promotion project in the Capital City, and two training courses were also completed in mental health for 60 health assistants (30 female) working in health facilities in Al-Hudaidah and Raimah governorates. This is an important component, especially in light of the instability, which overwhelmed the country.

Health Sectors Indicators

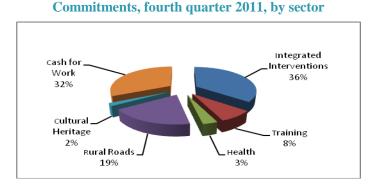
| Results Indicators for All Components | | 20 | 11 | | Targeted in Phase | Completed in Phase | |
|--------------------------------------------------------------------|-----|-------|-----|-------|-------------------|-----------------------|--|
| Results indicators for the components | App | UI | C | Total | (2011–15) | III & IV | |
| Health access: Number of health personnel trained | 62 | 778 | 158 | 998 | 1,450 | 654 | |
| (sex disaggregated) M/F | 85 | 1,156 | 309 | 1,550 | 1,450 | 2,774 | |
| Number of health facilities constructed, renovated and/or equipped | 1 | 24 | 9 | 34 | 800 | 94 | |
| Health institutes supported to enhance health education quality | 13 | 1 | 1 | 15 | | 21 | |

^{*} All indicators include investments forwarded from the pervious phases
Abbreviations: App: Approved; UI: Under Implementation; C: Completed

SFD-supported small & microfinance programs as of end of December 2011

| | Active | Active number of clients | | | | Cumulative numbers | | |
|-------------------------------------------------------------|--------|--------------------------|--------|-----------------------------------|----------------|--------------------|------------------------------------|---------------------------------------------------------------------------------------------|
| | Borr | owers | Savers | Outstanding | Portfolio | Cumulan | | |
| Program | Total | Women (%) | Total | loan portfolio (Million YR) | at Risk (%) | Number of loans | Loan amounts (Million YR) | Area of Operation |
| Al-Amal MF Bank | 15,939 | 49 | 33,058 | 534 | 2.5 | 35,923 | 1,817 | Capital City, Ibb, Taiz, Dhamar, Al-Mu'alla, Al-Hudaidah, Aden |
| National MF Foundation | 11,683 | 91 | 17,606 | 350 | 9.13 | 87,661 | 3,473 | Capital City, Taiz, Ibb, Al- Qa'edah, Dhamar Yarim, Abs, Hajjah, Lahej & Al-Hudaidah |
| MF Development Program (Nama') | 5,119 | 33 | 928 | 226 | 14 | 45,656 | 2,422 | Sana'a, Taiz, Aden, Hajjah, Al- Hudaidah |
| Abyan S & C Program | 7,238 | 100 | 8,958 | 256 | N.A | 34,661 | 1,177 | Zingibar , Ahwar (Abyan), Al- Mukalla, Al-Shihr |
| Aden MF Foundation | 7,595 | 98 | 10,513 | 245 | 0 | 39,055 | 1,478 | Dar Sa'ad, Al-Buraikah, Al- Mu'alla, Al-Tawwahi, Khormaksar ,Crater, – Aden, Lahej |
| Al-Awa'el MF Company | 4,901 | 84 | 0 | 122 | 28.60 | 48,706 | 1,190 | Taiz(Al-Camb, Hawdh Al- Ashraf, Al-Rahedah, Sainah, Al- Qada'edah) |
| Altadhamon Bank MF Program | 3,381 | 43 | 0 | 570 | 2.92 | 16,298 | 3,106 | Capital City, Taiz, Al-Hudaidah, Aden, Ibb, Al- Mukalla |
| Sana'a MF – Azal | 2,691 | 63 | 1,693 | 109 | 7.51 | 30,869 | 583 | Capital City |
| Small Enterprise Development Fund (SEDF) | 2,484 | 26 | 0 | 1,218 | 3 | 13,525 | 10,813 | Capital City, Taiz, Aden, Al- Mukalla, Al-Hudaidah, Ibb, Dhamar |
| Social Institution for Sustainable Development (SFSD) | 783 | 60 | 0 | 72 | 11 | 15,002 | 1,025 | Capital City |
| Program Wadi Hadhramaut for Credit & Saving. | 1,424 | 14 | 2,473 | 78 | 23.89 | 10,194 | 660 | Hadhramaut (Seyoun –Tarim,, Al-suom) |
| Alkuraimi Islamic Microfinance Bank | 330 | 1 | 12,386 | 73 | 1.4 | 798 | 309 | Capital City, Aden, Taiz, Al- Hudaidah, Dhamar, Ibb. |
| Other Activities & IGPs | 0 | - | 0 | 0 | - | 67,495 | 1,690 | Several areas |
| Total | 63,568 | | 87,615 | 3,853 | | 445,843 | 29,743 | |

N.A= Not available/Not applicable, MC = Micro Credit, S&C = saving and Credit, MF= Micro-finance, IGPs = Income generating projects, IGA= Income generating activities



Number of beneficiaries and job opportunities, fourth quarter 2011, by sector

| quarter 2011, by sector | | | | | | | | | |
|--------------------------|------------|-------------|-----------------------------|--|--|--|--|--|--|
| | Direct ber | neficiaries | Temporary job opportunities | | | | | | |
| Sector | Total | Female (%) | | | | | | | |
| Integrated interventions | 6,980 | 50.7 | 9,041 | | | | | | |
| Training | 735 | 42.3 | 800 | | | | | | |
| Health | 40 | 25.0 | 95 | | | | | | |
| Roads | 1,743 | 50.7 | 4,900 | | | | | | |
| Cultural Heritage | 30 | 0.0 | 3,700 | | | | | | |
| Cash for Work | 707 | 35.1 | 6,046 | | | | | | |
| Total | 10,235 | 48.8 | 24,582 | | | | | | |

Commitments, fourth quarter 2011, by governorate

| Governorate | No. of projects | Commitments (\$) | Distribution (%) |
|---------------------------|-----------------|------------------|------------------|
| Ibb | 3 | 121,630 | 14.5 |
| Lahj | 2 | 189,940 | 22.7 |
| Al-Hudaidah | 2 | 55,733 | 6.7 |
| Taiz | 2 | 22,800 | 2.7 |
| Hajjah | 2 | 170,165 | 20.3 |
| Hadhramaut | 1 | 108,525 | 13.0 |
| Raimah | 1 | 25,424 | 3.0 |
| Sana'a | 1 | 10,000 | 1.2 |
| More than one governorate | 2 | 133,126 | 15.9 |
| Total | 16 | 837,343 | 100.0 |

During the quarter, two workshops were held; one, for Cash-for-Work Branch Offices (BOs) project officers, was held in Ibb to assess the program's projects. The other one targeted BOs' accountants and staff involved in data input, aiming at identifying and redressing setbacks of the program's automated system and applying it.

Roads

During the quarter, one seven-km-long rural-road project was approved worth \$160,000, benefiting about 1,743 people, and generating 4,900 temporary job opportunities. This brings the cumulative number of projects to 755 worth more than \$158 million, benefiting about 4 million people and creating some 8.2 million temporary jobs. These projects are distributed over *rural roads*, *city streets paving*, *training* and *bridges*.

Small and Micro Enterprises Development

As of the end of December 2011 MFIs cumulatively granted about 446 thousand loans amounting to about YR29 billion & YR 743 million. The active number of borrowers among MFIs and microfinance banks reached about 64,000, while the number of active savers reached 87,000. The total outstanding loan portfolio reached YR 4,030 billion.

SMED Rating Tool

This innovative, quick and user-friendly evaluation tool was developed to comprehensively evaluate the MFIs in Yemen. The tool was designed for the first time in Yemen in virtue of the accumulated experience of the SMED Unit, with full participation of all unit staff. This tool was tested in Aden Microfinance Foundation and Al-Awael Company and was proven effective.

Al-Amal Microfinance Bank awarded the MENA Innovation Award

The Al-Amal Microfinance Bank was awarded the Innovation Award for the Middle East and Africa, sponsored by the Hanson Wade Organization, during the conference held in Nairobi – Kenya in October 18th -19th 2011. More than 120 microfinance practitioners from around the world participated in the event. More than 60 development institutions from the MENA had applied for the award.

Funding activities

Small and Micro Enterprises Promotion Services (SMEPS) agency was funded by SFD with \$359,000 to carry out its activities, including use of modern agricultural techniques, and the networking of farmers with the best suppliers of improved inputs, the Know About your Business (KAB) Program that trains young people in management and to prepare the largest number possible of trainers in order to ensure the continuity of the program. Twenty trainers and 10 coordinators of the program will be trained

SFD also continued to finance, supervise, and effectively follow-up the *Graduation of Beneficiaries from the Social Welfare Fund Project*. The total funds disbursed during the quarter amounted to YR 9,638,000. The project will help 500 beneficiaries out of extreme poverty, who currently benefit from the services provided by the Social Welfare Fund. These beneficiaries are classified as economically capable, and will be economically empowered and be self-dependent upon graduation.

SFD funding was provided to the *Yemen Microfinance Network* (YMN) during the quarter, at YR 3 millions. The most important activities were those related to training the staff of MFIs. Ten on-the-job training courses were implemented, covering financial analysis, crisis management, preparation of emergency plans, strategic planning, arrears management, economic feasibility studies, and product development. Also, a microfinance awareness campaign was conducted.

Small and Micro Enterprises Promotion Services (SMEPS) Agency

SMEPS carried out a number of activities and events, notably the development of using improved agricultural inputs.

Fifteen red watermelon farmers were selected from the regions of Al-Abbasi and Al-Duraihmi (Al-Hudaidah) to be trained. The first nursery plant for vegetables was established in the city of Al-Hudaidah to breed improved watermelon seeds, numbering more than 81,500 seeds.

Training of farmers on new techniques for the cultivation of watermelons was initiated at the end of December 2011. In addition, 6 agricultural companies were invited to participate in the training. Other training courses were held targeting 100 tomato growers in Lahj governorate as part of the *Value Chain Project*, and the improved seedlings were distributed to each farmer.

As part of the *Consultation Center Project*, a workshop was held on 20/12/2011 for 28 consultants to illustrate the past phases of the project, discuss the coming steps, and become informed of the recommendations of the consultants and their goals for the coming phase.

As part of the *Female Entrepreneurs Project*, 5 meetings were held in Sana'a and Aden from 27 Oct – 10 Dec 2011 between SMEPS and local partners from MFIs and training institutions to coordinate and agree on implementation mechanism of the training program.

As part of the *Abyan Refugee Relief Project*, SMEPS has signed an agreement with the UNDP to implement a training project for 400 youths from the governorate of Abyan. The project will provide training courses in vocational fields to help them find job opportunities. In this regard, SMEPS carried out in November 2011 a needs assessment among the refugees as a first step in the project.

SMEPS carried out an awareness workshop for the *Financing of Youth Ambitions Program* in cooperation with Aden Microfinance Foundation. The workshop aimed at opening new horizons for the youth by financing their existing projects or new ones according to their needs, in order to provide them with alternative job opportunities that would limit unemployment and reduce poverty.

Also, the *Technical Consultancies Center* (Aden) was launched in partnership with the "Foundation for Everyone". A number of local and international organizations as well as social figures from the Office of Social Affairs and Labor participated in the event with the presence of 70 youths from the governorates of Aden, Hodeida and Sana'a.

As part of the *Fishing Boat Engine Maintenance Project*, and under the motto "Building the capacity of the traditional fisherman", an awareness workshop was held on October 10th in Al-Mukalla City. This project aims at training 300 fishermen associated to fishing cooperatives in the coastal districts of Hadhramaut, Al-Maharah, and Shabwah. An agreement was arranged to organize 10 training courses to train 300 traditional fishermen in the skills of maintenance and mending the fishing boat engines. Also, a training course for trainers was held for 10 fishermen in learning the skills and methods of training.

Yemen Microfinance Network (YMN)

Following the technical training needs assessment carried out by YMN in 2010, the network carried out a further *technical training needs* assessment study in December 2011. YMN also carried out the *Microfinance Awareness Campaign* to increase awareness on microfinance so that the largest number of beneficiaries gains access. This was implemented through certain activities such as a number of marketing tools (newspapers, TV and radio advertisements and large banners, brochures, microfinance awareness tents, distribution of promotion materials and workshops and seminars).



A client for Nama Microfinance Program- Sana'a City

Social Protection

During the year, 71 projects were developed at an estimated cost of more than \$2.9 million, and are expected to benefit about 22 thousand people of both sexes. Cumulatively, the number of projects reached 630 worth approximately \$72.6 million, benefiting 870 thousand people (56% female).

During the quarter, a training course was held, targeting 24 social workers in schools of Sahar and Al-Safra' districts (Sa'adah governorate). The training focused on the functions of the social worker, his/her role in following up students & changing their behavior, the preparation of educational plans and students' records.

In addition, a workshop was implemented, aiming to review the draft Reference Trainee Manual concerning the early detection of disability. Attendees included pediatricians and Pediatrics Sections Heads at universities and hospitals of the Capital City and Taiz, Ibb and Dhamar governorates. It is worth mentioning that, following the Manual approval, it will be applied with health workers in healthcare centers.



Training of low-vision specialists

Moreover, 10 training courses were conducted for 264 social workers and teachers of grades 1–6 in Hajjah District's schools about alternative school punishment. Training in the same domain was also provided to 42 teachers in 7 schools in Lahej governorate.

Similarly, two training courses were carried out. The first for 30 teachers, school deputies, Local Councils' members and Fathers' Council in Hajer District (Hadhramaut) on concepts of educational integration of persons with disabilities. The second course, focusing on learning difficulties, targeted 25 female and male teachers in Inclusive Education (IE) schools of Al-Ghaidha (Al-Maharah).

In Amran governorate, a training course was also implemented in principles of working in resources rooms and preparation of the individual educational plan.

Participants included 23 resource-room teachers and social workers in IE schools and IE Directorates' Heads and counselors in Sa'adah, Amran and Khamer Districts.

Additionally, in cooperation with the Motherhood and Childhood Supreme Council (MCSC), a training course was held on the preparation of national reports on the level of implementation of the Convention on the Rights of the Child, and attended by MCSC representatives and concerned ministries and NGOs.

Finally, a training course was carried out for MCSC workers on entering data and indicators of the level of implementation of the operational plan of the National Children and Youth Strategy (2006–2015).

Water and Environment

The cumulative number of projects approved for Water and Environment sectors (1997–end 2011) reached 2,104 worth more than \$223 million, with beneficiaries expected to reach 5.9 million people.

Water

The sector aims to provide improved and sufficient water for local poor communities as well as to raise beneficiaries' hygienic and environmental awareness.

During the quarter, SFD's Al-Mukalla Branch Office (BO) conducted a training course targeting 16 technicians in the field of mechanized water (15 of them were qualified). Aden BO also implemented a training course to qualify female and male consultants in designing mechanized water projects as well as overseeing their implementation. Attendees included 15 consultants (of whom 14 were qualified) and 13 project officers.

Rooftop Rainwater Harvesting (RRH)

Contracts have been signed for 76 projects involving 8,700 private RRH tanks with a total capacity of 479,255 m3, serving 77 thousand people with improved water near their houses. Achievement in these projects varied, with 11 projects approaching completion. The projects help mitigate water shortage in villages.

Rainwater harvesting (Public Tanks)

Ten projects were contracted for 15 covered public tanks, with a total capacity reaching 16,250 m3, providing improved water to 613 thousand people.

Piped Water

A contract was signed for seven projects, which include 18 harvesting and distribution water tanks and water networks extending 16,414 meters to serve 22 thousand people with improved water.

Water and Environment Sectors Indicators *

| Water and Divironment Sectors indicators | | | | | | | | | |
|------------------------------------------------------------------------------|---------|-----------|---------|-------------------------|--------------------|-----------|--|--|--|
| Results Indicators for All Components | | 201 | 11 | Targeted in Phase IV | Completed in Phase | | | | |
| results indicators for an components | App | UI | C | Total | (2011–15) | III & IV | | | |
| Water access: Number of households benefited with improved water sources | 18,253 | 58,046 | 26,687 | 102,986 | 60,000 | 145,786 | | | |
| Volume of improved water stored (m ³) | 249,600 | 1,199,322 | 632,110 | 2,081,032 | 1,100,000 | 1,496,362 | | | |
| Volume of unimproved water stored (m ³) | 108,376 | 22,500 | 428,710 | 559,586 | 260,000 | 941,528 | | | |
| Sanitation access: Number of households using improved sanitation facilities | 9,780 | 35,642 | 3,902 | 49,324 | 43,000 | 18,591 | | | |
| Number of Open Defecation Free communities | 56 | 180 | 51 | 287 | 261 | 108 | | | |
| Villages targeted with Hygiene awareness | 257 | 706 | 505 | 1,468 | | 746 | | | |

* All indicators include investments forwarded from the previous phases Abbreviations: App: Approved; UI: Under Implementation; C: Complete

Environment

The Environment Sector aims to improve hygienic and environmental condition of poor communities and raise awareness on the importance of personal and public hygiene.

47 projects were approved during the year, and SFD Branch Offices (BOs) have been unable to develop more projects due to shortage of funding; however, the projects will be developed during 2012 provided funds will be available.

During this quarter, 119 hygienic and environmental awareness campaigns were carried out in Amran, Al-Mahweet, Taiz and Hajjah governorates. Through following up the campaigns, a number of villages were visited, and the results showed 100% success of 9 villages in stopping open defecation. The villages are located in Hazm Al-Odain District (Ibb Governorate), Al-Malajem (Al-Baidha) and Dhoran Ans (Dhamar).

Finally, a field follow-up visit was conducted to the infrastructure project of the City of Shibam (Hadhramaut), in which the cumulative achievement mounted to 40%.

Agriculture and Rural Development

In Hajjah, a training workshop was held for seven consultants to introduce them to intercommunity projects and implementation mechanism. Also capacity building and follow-up continued for 64 rural male and female producer groups (PGs) in Khairan Al-Muharraq and 84 PGs in Al-Maghrebah (Hajjah Governorate). Moreover, contribution was followed up for 27 PGs and three community-contracting tenders were awarded for the establishment of 4 supplemental irrigation tanks. Intercommunity support projects (2nd phase) were also developed in Mastaba', Aslam and Bakeel Al-Meer Districts to finance the remaining PGs of previous projects.

In Sana'a, a training workshop was also organized for 15 female and male consultants in forming PGs at the second level (intercommunity) and follow-up, activation and training of 130 PGs have been carried out in Hamdan and Bani Sa'ad, with funding provided for 13 new PGs in Bani Sa'ad as well as follow-up of 52 PGs in the same district.

In Al-Hudaidah, the financing of 11 groups in Al-Luhaiyah and Al-Mansouriyah districts was completed at the community level, with 8 field visits conducted and 5 consultants contracted to implement a number of related tasks.

Supplementary irrigation rainwater-harvesting tanks

137 rainwater harvesting tanks and 5 water springs are now being implemented / rehabilitated for supplementary irrigation (SI) and animals watering of small farmers PGs, with 84 tanks implemented to provide SI water for such PGs in Sharim Valley (Bura', Al-Hudaidah Governorate). The total capacity of these tanks is expected to reach

5,500 m³, with the SFD contributing only to providing cement and materials not available locally as well as technical advice and supervision. Also, 5 public and 4 private tanks are currently implemented to harvest rainwater for SI in Adeem Valley (Al-Maqaterah, Lahej) with a total capacity of about 1,500 m³ in addition to the rehabilitation of 40 private SI tanks in Majber Valley (Al-Rujum, Al-Mahweet) as well as 4 new public tanks, whose total capacity is about 1,500 m³.

Agricultural terraces

Cultivation of about 1,000 meters of new agricultural terraces was completed in the pilot section of the coffee fields in Asha'ab Khalifa Valley (Al-Garn, Bura', Al-Hudaidah), drawing from traditional methods prevailing in the region.

Pastures management

Majbar Valley is currently witnessing pasture management pilot intervention in two locations with a total area of approximately 5 hectares. Intervention includes fencing and planting appropriate seedlings (such as almond, coffee and olives) and seed dispersal, in addition to setting small barriers to site water harvesting for each seedling to provide water needed by plants. Intervention also includes the implementation of a number of rainwater harvesting tanks to provide SI water.

A pilot project was also developed for pasture management in some RALP districts.

In December, a series of workshops were held to exchange field experience in project designing and implementation. The workshops, targeting SFD Main Office and Aden BO consultants and project officers, were based on the outputs of field follow-up visits to some watershed rehabilitation projects.



Field training for producer groups in Khairan Al-Muharraq, Hajjah

Small Dam

The SFD finances several small dams in Al-Jawf governorate, which is characterized by its fertile agricultural lands.

| Agriculture | & | Rural | Develo | pment | indicators* |
|--------------|---|--------|--------|--------|-------------|
| 11511cultule | - | Trului | Develo | PHICHE | mulcutors |

| December 1. 1 | | 201 | 1 | Targeted in | Completed in | | | |
|---------------------------------------------------------------------------------------------------|-----------|-----------|--------|-------------|--------------------|-------------------|--|--|
| Results Indicators for All Components | App | UI | C | Total | Phase IV (2011–15) | Phase III & IV | | |
| Rainfed and Livestock project (RALP) | | | | | | | | |
| Number of groups formed, trained and organized | | - | - | 0 | | 2,938 | | |
| Number of groups / projects financed | 1,952 | - | - | 1,952 | | 1,352 | | |
| Integrated Interventions Program (IIP) | | | | | | | | |
| IIP target sub-districts | - | 9 | 8 | | 27 | 11 | | |
| Number of the sub-districts' population (targeted) | - | 75,674 | 56,279 | | 162,000 | 91,883 | | |
| Number of community structures formed and trained (Development Committees – Community Formations) | - | 69 | 81 | | 162 | 90 | | |
| Number of trained persons (male & female) in technical, agricultural and educational fields | - | 225 | 744 | | 1,602 | 963 | | |
| Water for Agriculture project | | | | | | | | |
| Storage capacity of dams (m ³) | 1,500,000 | 1,616,176 | - | 3,116,176 | 3,000,000 | 4,442,977 | | |
| Irrigated area (m²) | 850 | 850 | - | 1,700 | 2,000 | - | | |

^{*} All indicators include investments forwarded from the pervious phases
Abbreviations: App: Approved; UI: Under Implementation; C: Completed

Interventions in this area are expected to contribute to reuniting the inhabitants of this remote governorate through the provision of water for agriculture and animals watering.

Despite the difficult conditions faced by the country in 2011, the SFD was able to implement 4 small dams in the governorate with a total capacity of about 266,070 cubic meters of reserved water.

Integrated Intervention Program (IIP)

IIP is a multi-sector development program targeting the poorest areas in the Republic and aiming to contribute to improving social and economic conditions through community organizing, building social capital, development of relations between the community and partners from outside the community and the implementation of development activities that meet the priority needs of targeted communities.

IIP Phase III was initiated with the start of SFD Phase IV of operations (the beginning of 2011), which targets 9 sub-districts (comprising more than 145 villages) by working through SFD Branch Offices (BOs) in the governorates, with the number of residents of these sub-districts exceeding 75,674 people.

During the year, 46 projects were approved in various areas worth \$4.7 million. However, implementation of 23 of these projects could not be initiated due to scarcity of resources.

The quarter witnessed the continuation of the implementation of projects, which had funding. In *capacity building*, a workshop was organized in Mayfa' (Al-Mukalla, Hadhramaut) for 25 male and female participants from the concerned associations, Development Committee, the district's local authority, the governorate's Labor and Social Affairs Office. The workshop discussed the associations' institutional-analysis study, and was concluded with proposals that will help enhance the associations' activity and their development work in the target area.

In *education*, 23 trainees were selected from a group of female consultants in SFD's Al-Hudaidah and Sana'a BOs to be provided with training on the ways and methods of training and adult education to qualify them as literacy trainers. Also, female literacy-teachers basic course was carried out in Hazm Al-Oudain (Ibb), Mayfa' (Hadhramaut) and Bani Ali (Al-Mahweet). Attendees included 55 female participants as well as supervisors from the Literacy Office in the mentioned areas and coordinators of development committees, with training focusing on raising the capacity of female facilitators in the methods of adult education. Additionally, 30 trainers (of both sexes) were trained in community education concepts and methods.

With regard to *teachers' capacity building*, workshops were held to identify the needs of 170 female and male teachers in the targeted areas.

In *awareness*, literacy awareness campaigns teams (from different target villages) were set up and the total 135 members were trained in Hazm Al-Oudain, Mayfa', Wada'ah Bani Suraim (Amran) and Bani Ali.

In *infrastructure*, six classrooms were furnished in Lahej and 3 schools in Dhamar, Hajjah and Al-Hudaidah were completed.

In *Health*, three health units were equipped in Bani Mabarez (Al-Qafr, Ibb) and Al-Zaila'aiyah & Al-Maqarenah (Al-Luhaiyah, Al-Hudaidah).

In interventions targeting *groups with special needs*, two Community-Based Rehabilitation (CBR) pilot projects are being implemented in Al-Atanah and Al-Mashareej sub-districts, with the CBR program management formed and trained, female workers selected, projects survey prepared and equipment provided as well as a training course held for 20 people (both sexes) as volunteer surveyors in the two projects.

Labor Intensive Works Program

Emphasis was placed during the year on cash-for-work program, as well as labor-intensive projects, to create temporary jobs to provide cash transfers to address the negative effects of the difficult conditions facing the country.

Cash for Work

During the quarter, 4 projects (in various interventions, preliminary studies and training) were approved at an estimated cost of \$268,000 creating 6,046 temporary jobs benefiting 114 households. Implementation of the second phase projects continued (195 projects worth nearly \$27.7 million), with the total cumulative number of beneficiary households mounting to 26,792, representing 78% of the total targeted households (which are 34,170), while financial achievement in the program reached 72.3%.

Therefore, the total cumulative number of the program's projects during the first and second phases, along with SFD Phase IV projects, reached 341 projects at a total estimated cost of \$50.7 million, benefiting about 87,194 households (540,600 individuals), while the total temporary employment generated approaches 4.4 million workdays (of which more than 0.7 million for women).

Cash-for-Work Program Indicators*

| Results Indicators for All | 2011 | | | | Targeted in Phase IV | Completed in Phase | |
|------------------------------------------------------------------------------------|---------|-----------|---------|-----------|-------------------------|--------------------|--|
| Components | App | UI | C | Total | (2011–15) | III & IV | |
| Number of people directly benefiting from multi-year workfare assistance | 22,249 | 355,836 | 33,600 | 411,685 | 300,000 | 172,350 | |
| Number of working days employment created under workfare assistance program | 241,541 | 3,205,027 | 195,140 | 3,641,708 | 24,000,000 | 1,097,687 | |
| Land: Total area of rehabilitated agricultural land and terraces (m ²) | 140 | 1,923 | 181 | 2,244 | 4,980 | 656 | |
| Indirect beneficiaries from community livelihood assets | 26,699 | 427,003 | 40,320 | 494,022 | | 206,820 | |

Roads Sector Indicators *

| | | 2 | 011 | | Targeted in Phase | Completed in |
|-----------------------------------------------------------------|-----|-----|-----|-------|-------------------|-------------------|
| Results Indicators for All Components | App | UI | C | Total | IV (2011–15) | Phase III & IV |
| Rural roads access: Total length of roads improved / built (km) | 130 | 836 | 193 | 1,159 | 1,825 | 1,362 |

^{*} All indicators include investments forwarded from the previous phases
Abbreviations: App: Approved; UI: Under Implementation; C: Completed